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REVIEWER'S REPORT

Manuscript No.: IJAR-59847

Title: Saudi Arabia's Transformation into a Global Logistics Hub: Opportunities and Implementation Challenges under Vision 2030.

Recommendation:

Accept as it is .....

Accept after minor revision.....

Accept after major revision .....

Do not accept (*Reasons below*) .....

Rating	Excel.	Good	Fair	Poor
Originality		✓		
Techn. Quality		✓		
Clarity		✓		
Significance	✓			

Reviewer Id: JPR-287

Reviewer's Comment for Publication.

The manuscript examines an important and strategically relevant topic concerning Saudi Arabia's ambition to become a global logistics hub under Vision 2030. It provides a systematic integrative review of 30 peer-reviewed articles published between 2020 and 2025, combining Saudi and Gulf research with international evidence on logistics performance, connectivity, hub competitiveness, and sustainability. The paper identifies key opportunities arising from Saudi Arabia's geographical position, energy resources, aviation sector, religious tourism, trade facilitation, and technological development. It also presents a balanced discussion of major implementation challenges, including regional competition, human capital development, environmental pressures, governance, and procurement reforms. The proposed integrated framework effectively connects national resources and strategic advantages with implementation pillars and expected logistics outcomes. The discussion offers relevant policy implications for the continued implementation of Vision 2030. Overall, the manuscript is well organised, informative, and significant for logistics researchers, policymakers, and industry stakeholders. **Minor revision is recommended**, particularly regarding methodological transparency, consistency in tables and figures, and the presentation of current logistics performance indicators and their relevance to the proposed framework.