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REVIEWER'S REPORT

Manuscript No.: IJAR-59731

Title: Private Equity Investment and Financial Governance in Saudi Multi-Brand Food and Beverage Businesses.

Recommendation:

Accept as it is .....

Accept after minor revision.....

Accept after major revision .....

Do not accept (*Reasons below*) .....

Rating	Excel.	Good	Fair	Poor
Originality		✓		
Techn. Quality		✓		
Clarity	✓			
Significance		✓		

Reviewer Id: JPR-286

Reviewer's Comment for Publication.

The manuscript addresses a relevant topic by examining the relationship between private equity investment and financial governance in Saudi multi-brand food and beverage businesses. The paper provides a well-organized review of private equity mechanisms, capital allocation, financial accountability, operational performance, and investment risks. The proposed governance framework is useful and clearly presented, with relevant tables and conceptual analysis. The methodology and limitations are appropriately described, particularly the absence of company-level empirical data. However, minor revisions are needed to strengthen the discussion of the practical applicability of the proposed framework and improve consistency in the presentation of tables, figures, and references. Overall, the manuscript has academic and practical relevance and is suitable for publication after minor revision.