

REVIEWER'S REPORT

Manuscript No.: IJAR-58318

Title: Beyond Resources How Dynamic Capabilities and Institutional Support Shape SME Internationalization – A Systematic Literature Review

Recommendation:

Accept as it is

Accept after minor revision.....

Accept after major revision

Do not accept (*Reasons below*)

Rating	Excel.	Good	Fair	Poor
Originality	✓			
Techn. Quality		✓		
Clarity	✓			
Significance	✓			

Reviewer's ID: JPR- 002

Detailed Reviewer's Report

The manuscript presents a comprehensive and well-organized systematic literature review examining the role of dynamic capabilities and institutional support in shaping SME internationalization. The topic is highly relevant to contemporary international business research, particularly in the context of emerging economies where government interventions significantly influence SME growth and global competitiveness. The review effectively integrates the Resource-Based View (RBV), Dynamic Capabilities Theory, and Institutional Theory to develop a coherent conceptual framework explaining how internal capabilities and external institutional support jointly influence internationalization outcomes. The discussion of government support as an "institutional strategic resource" represents a meaningful theoretical contribution that extends existing literature beyond conventional policy-oriented perspectives. The identification of different forms of government support and the emphasis on absorptive capacity provide useful insights for future empirical investigations.

The technical quality of the manuscript is good. The systematic review methodology is described with appropriate reference to established review guidelines, and the literature selection process demonstrates a structured approach. The integration of bibliometric analysis with thematic synthesis strengthens the review by providing both conceptual and methodological depth. The proposed typology of government support mechanisms and the integrative framework are logically developed and supported by recent literature. However, the methodological rigor could be further enhanced by including a

International Journal of Advanced Research

Publisher's Name: Jana Publication and Research LLP

www.journalijar.com

REVIEWER'S REPORT

PRISMA flow diagram, detailed inclusion and exclusion statistics, quality assessment criteria for selected studies, and a summary table presenting the characteristics of the reviewed articles. Providing these methodological details would improve transparency, reproducibility, and the overall credibility of the systematic review.

The manuscript is written in a clear and scholarly manner with logical progression across sections. The theoretical arguments are presented coherently, and the transition from literature synthesis to research gaps and future research agenda is well structured. The discussion effectively connects various theoretical perspectives without losing focus on the central research question. Nevertheless, several sections contain repetitive explanations regarding RBV, dynamic capabilities, and government support, which could be streamlined to improve readability and reduce redundancy. Minor grammatical corrections, consistent citation formatting, and careful proofreading would further enhance the manuscript's presentation and academic quality.

The study offers significant theoretical and practical contributions. By conceptualizing government support as a strategic institutional resource and highlighting its contingent effectiveness based on firm-level absorptive capacity and dynamic capabilities, the review provides a valuable framework for researchers, policymakers, and SME practitioners. The identification of research gaps concerning contingent effectiveness, contextual differences, evolutionary processes, and institutional agency creates a strong foundation for future studies. The proposed future research agenda is comprehensive and aligns well with emerging developments in international business research. To further strengthen the practical significance, the authors may consider expanding the managerial and policy implications by providing more explicit recommendations for government agencies and SME managers seeking to improve internationalization outcomes.