

REVIEWER'S REPORT

Manuscript No.: IJAR- 57131

Title: Catalyzing Vikshit Odisha through Entrepreneurial Innovation:A Roadmap to 2036.

Recommendation:

Accept after minor revision.

Rating	Excel.	Good	Fair	Poor
Originality	✓			
Techn. Quality		✓		
Clarity	✓			
Significance		✓		

Reviewer Name: Dr. Bishwajit Rout

Reviewer's Comment for Publication.

(To be published with the manuscript in the journal)

The reviewer is requested to provide a brief comment (3-4 lines) highlighting the significance, strengths, or key insights of the manuscript. This comment will be Displayed in the journal publication alongside with the reviewers name.

- Significance:** This study is significant as it addresses the critical intersection of innovation, entrepreneurship, and regional development in Odisha. It contributes to policy discourse by offering a structured roadmap aligned with the Vikshit Odisha 2036 vision. The research highlights the importance of inclusive and decentralized innovation ecosystems, providing valuable insights for policymakers, development practitioners, and researchers focusing on emerging regional economies.
- Strength:** The study's primary strength lies in its comprehensive mixed-methods approach, combining quantitative analysis with qualitative insights. It effectively captures regional disparities and integrates policy perspectives with grassroots realities. The inclusion of diverse sectors and stakeholder viewpoints enhances its practical relevance, while the structured framework and empirical evidence provide a strong foundation for actionable recommendations and policy formulation.
- Key Insight:** The key insight of this research is that entrepreneurial innovation in Odisha is constrained not by lack of potential but by systemic gaps in access, infrastructure, and policy delivery. A decentralized, inclusive approach tailored to regional needs especially for rural and tribal areas can significantly enhance innovation outcomes and drive sustainable, equitable economic development aligned with the vision of Vikshit Odisha 2036.

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Reviewer's Comment / Report

The paper titled "*Catalyzing Vikshit Odisha through Entrepreneurial Innovation: A Roadmap to 2036*" examines the role of entrepreneurial innovation in realizing "Vikshit Odisha 2036," aligned with India's Viksit Bharat vision. Using secondary data, policy analysis, and case studies from MSMEs, agritech, tribal enterprises, women-led startups, and digital sectors, it highlights Odisha's resource strengths alongside persistent gaps in finance, mentorship, infrastructure, and regional equity. Urban hubs like Bhubaneswar contrast with underdeveloped rural/tribal areas facing skill mismatches and low technology adoption. The study proposes a four-pillar roadmap ecosystem strengthening, capacity building, policy reforms, and market-tech integration emphasizing decentralized hubs and inclusive strategies. Valuable for state-level development planning, though largely conceptual with limited primary empirical depth.

Suggestions for Improvement:

1. Reduce verbosity and eliminate repetitive discussion on entrepreneurship importance.
2. Strengthen argument by explicitly identifying limitations of existing studies and positioning this research as addressing those gaps within regional development discourse.
3. Improve coherence by organizing introduction into structured components such as background, gap, objectives, and contribution to enhance readability and logical progression.
4. Integrate comparative insights from other states to highlight Odisha's relative position and justify the need for focused entrepreneurial innovation strategies.
5. Enhance critical evaluation instead of summarizing studies sequentially.
6. Develop stronger synthesis by comparing findings across studies, identifying contradictions, and explaining how these differences inform the conceptual foundation of the present research.
7. Ensure objectives are specific, measurable, and aligned with methodology.
8. Avoid overlapping wording across multiple hypotheses and objectives sections.
9. Justify sample size selection and its adequacy for analysis.
10. Provide detailed explanation of regression models and statistical assumptions to enhance methodological transparency, reproducibility, and academic rigor expected in empirical research studies.
11. Clearly separate findings, implications, and recommendations in conclusion.

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The manuscript presents a highly relevant and policy-oriented study on entrepreneurial innovation as a driver of Odisha's development. It demonstrates strong conceptual grounding and empirical effort, supported by a mixed-methods approach. However, improvements are needed in analytical depth, structural coherence, and methodological justification. With revisions focusing on clarity, synthesis, and critical engagement, the paper holds substantial potential for publication and meaningful contribution to regional development and innovation policy discourse. Addressing the identified weaknesses will make it suitable for publication in IJAR.

I recommend this paper for publication after minor revision.