

30 the least examined arenas for understanding how religious identity operates under secular
31 institutional norms.

32 This gap is consequential. Across Europe and North America, significant proportions of
33 professionals in social work, healthcare, education, and counseling identify as religiously active
34 (Koenig, 2012). For these individuals, faith is not a biographical footnote — it shapes how they
35 interpret suffering, construct professional purpose, and manage the ethical ambiguities of their
36 work. Yet organizational theory, occupational psychology, and the sociology of professions have
37 largely treated religion as a confounding variable rather than an explanatory one.

38 This review argues that such neglect is theoretically costly. Religious identity constitutes
39 a distinct and undertheorized dimension of professional self-understanding. It generates specific
40 forms of tension — between institutional demands and personal conviction — and specific
41 resources, including resilience, meaning, and community. Understanding these dynamics
42 requires an interdisciplinary framework that neither reduces religion to individual psychology nor
43 abstracts it into macro-sociological narrative.

44 The review proceeds as follows. Section 2 establishes the theoretical framework,
45 drawing on Weber, Bourdieu, and identity theory. Section 3 examines the privatization pressure
46 religious professionals face within secular institutional cultures. Section 4 reviews evidence on
47 faith as a resource for resilience and protection against burnout. Section 5 analyzes how
48 professionals manage religious stigma and negotiate disclosure. Section 6 synthesizes these
49 findings into an integrative model. Section 7 concludes with directions for future research.

50

51 **2. Theoretical Framework**

52 **2.1 Weber: Vocation as Sacred Call**

53 The conceptual starting point for understanding religious identity in professional life is
54 Max Weber's notion of Beruf — a term encompassing both occupation and calling (Weber,
55 1904/1930). For Weber, the Protestant ethic transformed worldly labor into a form of religious
56 duty. Work was not merely instrumental; it carried soteriological weight. The diligent
57 professional was enacting a form of piety. Although Weber traced this dynamic primarily in
58 relation to the rise of capitalism, its implications extend into the contemporary sociology of
59 professions.

60 The concept of calling has experienced renewed empirical interest in recent decades.
61 Researchers distinguish between a secular calling — a sense of purpose and fit oriented toward

62 meaningful contribution — and a transcendent calling, which grounds occupational meaning in
63 divine mandate or spiritual mission (Duffy & Dik, 2013). Individuals who experience
64 transcendent calling report higher work engagement, greater tolerance for occupational
65 demands, and stronger professional identity consolidation. These findings suggest that
66 Weberian categories remain analytically productive for understanding how religious belief
67 infuses professional life with meaning.

68 Critically, the experience of calling also creates vulnerability. When professional
69 conditions fail to honor the sacred quality of the vocation — through bureaucratization, resource
70 constraints, or moral compromise — religious professionals may experience a more acute form
71 of disillusionment than their secular counterparts. The gap between sacred mandate and
72 institutional reality can become a source of profound occupational strain (Bunderson &
73 Thompson, 2009).

74

75 **2.2 Bourdieu: Field, Habitus, and Religious Capital**

76 Pierre Bourdieu's field theory offers a complementary structural account. For Bourdieu, a
77 field is a structured social space defined by specific rules, hierarchies, and forms of capital
78 (Bourdieu, 1984). Professional fields — medicine, law, education, social work — are organized
79 around particular doxa: implicit assumptions about what counts as legitimate knowledge,
80 comportment, and belief. In secular professional fields, religious expression often falls outside
81 the legitimate repertoire of professional conduct.

82 The concept of habitus — the internalized dispositions that generate practice — is
83 particularly relevant here. Religious professionals enter their fields with a habitus shaped partly
84 by religious communities, which may differ substantially from the habitus valorized by secular
85 institutions. This creates what Bourdieu would call a hysteresis effect: a mismatch between the
86 dispositions an agent carries and the demands of the field they inhabit (Bourdieu, 1990). The
87 religious professional must negotiate this misalignment — through selective disclosure, code-
88 switching, or the compartmentalization of religious identity.

89 Religious capital — the accumulated resources derived from religious participation,
90 including community, narrative frameworks, and ethical orientation — constitutes a form of
91 capital that is largely non-convertible within secular professional fields (Verter, 2003). It may
92 provide internal resources while remaining externally invisible or even stigmatizing. This
93 asymmetry between the private utility and public illegitimacy of religious capital is central to
94 understanding the predicament of the religious professional in secular institutions.

96 **2.3 Identity Theory and Meaning-Making**

97 At the psychological level, Stryker's identity theory provides a framework for
98 understanding how individuals manage multiple, potentially conflicting role identities (Stryker &
99 Burke, 2000). Identities are organized hierarchically by salience — the probability that an
100 identity will be activated in a given situation — and by commitment — the extent to which one's
101 social relationships depend on occupying that identity. For highly committed religious
102 professionals, religious identity tends to occupy a high position in the salience hierarchy,
103 creating frequent activation in professional situations where it is not institutionally sanctioned.

104 Park's meaning-making model (2005) offers a complementary perspective, emphasizing
105 how individuals construct and maintain coherent global meaning systems — including religious
106 ones — in the face of stress and adversity. Religious meaning systems provide both orienting
107 frameworks for interpreting professional events and coping resources for managing
108 occupational demands. When professional situations violate or challenge these frameworks,
109 meaning-making processes are activated. The outcome — successful integration or chronic
110 tension — depends on the compatibility between religious and professional meaning structures.

111 Together, these theoretical resources suggest that the intersection of faith and
112 professional identity is neither purely structural nor purely psychological. It is produced in the
113 interaction between institutional fields, individual dispositions, and the dynamic processes of
114 identity negotiation and meaning-making. Any adequate account must engage all three levels.

115

116 **3. The Privatization Pressure: Faith in Secular Institutional Cultures**

117 The secularization of professional institutions has produced what Casanova (1994)
118 terms the "privatization" of religion — a normative expectation that religious conviction belongs
119 to the private sphere and should be bracketed when entering professional roles. This
120 expectation is rarely made explicit in organizational policy but is enforced through informal
121 norms, microaggressions, and the implicit doxa of secular professional culture.

122 Empirical research confirms that religious professionals frequently experience pressure
123 to conceal or minimize their faith at work. In a qualitative study of religiously active social
124 workers in the United Kingdom, Furness and Gilligan (2010) found that practitioners routinely
125 engaged in self-censorship, avoiding any reference to spiritual dimensions of their practice out
126 of concern about professional disapproval. Similar patterns have been documented among

127 healthcare professionals, with nurses and physicians reporting discomfort discussing spiritual
128 care with patients despite evidence that patients often desire such conversations (Phelps et al.,
129 2012).

130 This privatization pressure operates asymmetrically. While secular professionals rarely
131 face institutional sanction for expressing non-religious worldviews, religious professionals must
132 actively manage the visibility of their convictions. The result is a form of identity labor — a
133 sustained effort to curate professional self-presentation in ways that conceal or dilute religious
134 identification (Hochschild, 1983). This labor has cognitive and emotional costs that are rarely
135 acknowledged in occupational research.

136 The institutional sources of privatization pressure are multiple. First, professional training
137 often implicitly models secular rationality as the default epistemic framework, marginalizing
138 religious perspectives as pre-scientific or methodologically suspect. Second, regulatory
139 frameworks in many European contexts legally separate religious expression from public
140 professional roles, creating formal constraints that reinforce informal norms. Third,
141 organizational cultures in healthcare, education, and social work have increasingly adopted
142 managerial logics — efficiency, standardization, measurable outcomes — that are structurally
143 inhospitable to the intrinsic, relational, and transcendent values that religious professionals often
144 bring to their work (Lyotard, 1984).

145 These pressures do not operate uniformly. Degree of privatization pressure varies by
146 field, organizational culture, and national context. In contexts where religious organizations
147 directly operate professional institutions — faith-based hospitals, church schools, confessional
148 social work agencies — the dynamics are substantially different. Here, religious identity may be
149 not merely tolerated but actively valorized, creating an alternative institutional ecology in which
150 religious capital can be converted into professional legitimacy (Monsma & Soper, 1997).

151

152 **4. Faith as Resilience: Religion, Burnout, and Occupational Wellbeing**

153 Against the picture of religious identity as a source of strain, a substantial body of
154 empirical literature documents its function as a resource for resilience, meaning, and
155 occupational wellbeing. This literature spans occupational psychology, health research, and the
156 sociology of religion, and converges on a consistent finding: religious involvement is associated
157 with reduced burnout, greater work engagement, and higher levels of occupational satisfaction
158 — particularly in professions characterized by high emotional demands.

159 The mechanisms linking religious identity to occupational resilience are multiple. At the
160 cognitive level, religious frameworks provide what Park (2005) calls global meaning — an
161 overarching interpretive system that confers significance on suffering, injustice, and failure. For
162 professionals working in high-stress environments — emergency medicine, child protection,
163 palliative care — the capacity to locate individual cases within a broader narrative of meaning
164 may buffer against the emotional exhaustion that characterizes burnout (Maslach, Schaufeli, &
165 Leiter, 2001).

166 At the social level, religious community provides a form of social capital — networks of
167 mutual support, shared narratives, and collective practices — that extends beyond the
168 workplace. Research on clergy, healthcare workers, and social workers consistently finds that
169 access to supportive religious communities moderates the relationship between occupational
170 demands and emotional depletion (Koenig, 2012). This social dimension of religiosity is often
171 underweighted in individual-level psychological accounts.

172 At the motivational level, the experience of transcendent calling sustains commitment in
173 the face of difficult working conditions. Bunderson and Thompson (2009) found that zoo
174 professionals who experienced their work as a divine calling reported stronger identification with
175 their occupation and greater willingness to sacrifice personal resources for organizational goals
176 — though they also documented the costs of this commitment, including vulnerability to
177 exploitation and difficulty setting limits. The calling framework thus functions as a double-edged
178 resource: it generates resilience while potentially enabling organizations to extract excessive
179 labor from committed professionals.

180 Empirical studies specifically examining burnout among religious professionals present a
181 nuanced picture. Clergy represent a unique case: a professional group for whom religious
182 identity and occupational role are structurally identical. Research on clergy burnout suggests
183 that role conflict — the tension between pastoral ideals and administrative demands — is a
184 primary risk factor, while spiritual vitality and sense of calling serve as protective factors
185 (Francis, Loudon, & Rutledge, 2004). These findings illustrate how the same religious identity
186 that provides resilience resources can simultaneously intensify occupational demands when
187 professional structures fail to honor its sacred character.

188 Across helping professions more broadly, studies report consistent negative
189 associations between intrinsic religiosity — faith that is personally meaningful rather than
190 socially performed — and emotional exhaustion (Pargament, 2011). Extrinsic religiosity, by
191 contrast, shows weaker or null associations with wellbeing outcomes, consistent with the
192 theoretical distinction between religion as meaning-system and religion as social conformity.

193 These findings have practical implications for how organizations in the helping professions
194 might understand and support the spiritual dimension of their workforce.
195

196 **5. Stigma, Visibility, and Strategic Identity Management**

197 The management of stigmatized identity in professional contexts has a substantial
198 theoretical lineage, rooted primarily in Goffman's (1963) analysis of stigma and its management.
199 Goffman distinguished between the discredited — those whose stigmatizing attribute is already
200 known to others — and the discreditable — those whose stigmatizing attribute is not yet known
201 and who must therefore manage information about themselves. Religious professionals in
202 secular institutional cultures frequently occupy the position of the discreditable: their religious
203 identity is not self-evident and must be actively managed through disclosure decisions.

204 Contemporary research on religion in the workplace has operationalized these dynamics
205 through the concept of religious identity salience management — the degree to which
206 individuals adjust the visibility of their religious identity in response to contextual cues
207 (Ghumman & Ryan, 2013). Studies using vignette methodology and survey data find that
208 anticipated discrimination and organizational climate significantly predict willingness to disclose
209 religious identity. In climates perceived as hostile or indifferent, religious professionals engage
210 in selective disclosure — revealing their identity only in trusted relationships or contexts judged
211 as safe.

212 The costs of concealment are well-documented in the broader literature on identity
213 hiding. Suppressing a salient aspect of identity consumes cognitive resources, increases
214 psychological fatigue, and undermines the authenticity of workplace relationships (Clair, Beatty,
215 & MacLean, 2005). For religious professionals, the concealment of an identity that may be
216 constitutively tied to their professional motivation — their sense of why they do the work —
217 represents a particular form of alienation. It produces a gap between the public professional self
218 and the private motivational self that is psychologically costly to maintain.

219 At the same time, disclosure carries risks. Experimental studies in organizational
220 behavior document significant bias against visibly religious candidates in secular professional
221 contexts, particularly for minority religious groups (Ghumman & Ryan, 2013). Even majority
222 religious identities — Christianity in European contexts — are increasingly subject to implicit
223 stigma in elite professional fields characterized by secular cosmopolitan norms. The decision to
224 disclose is therefore a genuine risk calculation, not merely a matter of personal preference.

225 Professionals navigate these risks through several documented strategies.
226 Compartmentalization — maintaining a strict separation between religious and professional self
227 — is common but psychologically costly. Integration — finding ways to enact religious values
228 through professional practice without explicit religious language — represents a more
229 sustainable strategy and is associated with higher professional wellbeing (Koenig, 2012).
230 Selective transparency — disclosing religious identity in trusted relationships while managing it
231 more carefully in formal institutional contexts — represents an intermediate strategy that
232 preserves some authenticity while limiting exposure to stigma.

233 The concept of passing — enacting a secular professional identity so completely that
234 religious identity becomes invisible — warrants particular attention. Unlike racial or sexual
235 minority identities, which may be visible regardless of individual management efforts, religious
236 identity is in most professional contexts invisible by default. This invisibility grants religious
237 professionals a degree of protection but also produces a specific phenomenology of
238 concealment: the experience of being present in professional spaces under false pretenses, of
239 having one's core motivations systematically unacknowledged or devalued.

240

241 **6. Synthesis: Toward an Integrative Framework**

242 The foregoing review reveals a coherent set of tensions that religious professionals
243 navigate across diverse occupational contexts. These tensions cannot be adequately captured
244 by either purely psychological or purely sociological frameworks. What is needed is an
245 integrative model that specifies the mechanisms linking institutional field dynamics, individual
246 identity processes, and occupational outcomes.

247 We propose a framework organized around three axes. The first axis concerns field
248 compatibility: the degree to which a religious professional's field of practice is structured in ways
249 that accommodate or actively exclude religious identity. This axis ranges from high compatibility
250 — faith-based institutions where religious capital is convertible into professional legitimacy — to
251 low compatibility — secular elite professional cultures where religious expression is implicitly
252 sanctioned. Field compatibility shapes the costs and benefits of disclosure, the availability of
253 religious community within the workplace, and the degree of identity labor required.

254 The second axis concerns identity salience and commitment: the degree to which
255 religious identity is central to the individual's self-concept and enacted in daily practice. High
256 salience and commitment produce strong vocational framing, sustained motivation, and access
257 to the resilience resources that religious identity provides. They also increase the psychological

258 costs of concealment and the intensity of tension when professional demands conflict with
259 religious conviction. Low salience produces less tension but also fewer resilience resources.

260 The third axis concerns meaning integration: the degree to which an individual has
261 successfully developed a coherent narrative that integrates religious and professional identities.
262 Successful integration does not require the elimination of tension — which is neither achievable
263 nor necessary — but the development of meaning frameworks that can hold tensions without
264 resolving them through either religious withdrawal from professional engagement or
265 professional suppression of religious identity. Park's (2005) meaning-making model provides the
266 psychological scaffolding for this process; Bourdieu's concept of field trajectories provides the
267 sociological context.

268 These three axes interact. High field compatibility facilitates meaning integration by
269 reducing the social costs of religious identity expression. High identity salience motivates the
270 meaning-making work necessary for integration but also intensifies the distress when integration
271 fails. The resulting model predicts that occupational wellbeing among religious professionals is
272 highest when field compatibility is moderate to high, identity salience is high, and meaning
273 integration is achieved — and that the greatest risk of burnout occurs when high identity
274 salience meets low field compatibility in the absence of effective integration strategies.

275 This framework has practical implications for organizational design. Institutions that
276 employ significant proportions of religiously motivated professionals — which includes most
277 major organizations in healthcare, education, and social work — have both ethical and practical
278 reasons to attend to the conditions under which religious identity can be expressed with
279 appropriate professional discretion. This does not require the abandonment of secular
280 institutional norms; it requires a more sophisticated understanding of the diversity of
281 motivational architectures that sustain professional commitment in demanding fields.

282

283 **7. Conclusion and Future Directions**

284 This review has argued that the intersection of religious identity and professional life
285 constitutes a significant and undertheorized domain of inquiry. Drawing on Weber's concept of
286 vocation, Bourdieu's field theory, and psychological models of identity and meaning-making, we
287 have identified three central dynamics: the privatization pressure that secular institutions exert
288 on religious professionals; the resilience and meaning-making resources that religious identity
289 provides; and the stigma management strategies through which religious professionals navigate
290 visibility and disclosure.

291 The integrative framework proposed in Section 6 represents a preliminary synthesis
292 rather than a definitive model. Several significant gaps remain in the existing literature. First, the
293 majority of empirical studies have been conducted in Anglo-American contexts; comparative
294 cross-national research is needed to assess the degree to which findings generalize across
295 different configurations of secularization, religious pluralism, and professional culture. Second,
296 most existing research focuses on Christianity; the experiences of Muslim, Jewish, Hindu, and
297 non-theistic spiritual professionals in secular institutional contexts remain substantially under-
298 examined.

299 Third, the relational dimension of religious identity in professional contexts deserves
300 more systematic attention. The existing literature focuses primarily on individual-level processes
301 of identity management and meaning-making. How religious identity operates within
302 professional teams, dyadic relationships between practitioners and clients, and institutional
303 cultures is less well understood. Qualitative and ethnographic methods are particularly well-
304 suited to examining these relational dynamics.

305 Fourth, the digital transformation of professional work raises new questions about the
306 management of religious identity. Social media platforms collapse the distinction between
307 professional and private self-presentation, creating new risks and new possibilities for religious
308 professionals navigating visibility in secular contexts. Research on how religious professionals
309 manage their digital professional identities is virtually nonexistent.

310 Finally, intervention research is needed. If religious identity constitutes both a risk factor
311 and a resource for occupational wellbeing — depending on field conditions and individual
312 meaning integration — then organizational interventions aimed at supporting religious
313 professionals represent an untapped area for applied research. Supervision models, workplace
314 climate measures, and professional training curricula could all be developed with greater
315 sensitivity to the spiritual dimensions of occupational motivation.

316 The secularization of professional institutions has not rendered religion irrelevant to
317 professional life. It has made religion invisible — privatized, stigmatized, and systematically
318 underexamined. Restoring analytical attention to this dimension is not an exercise in religious
319 advocacy. It is a necessary condition for an adequate understanding of how professional identity
320 is constructed, maintained, and sustained in the contemporary world.

321

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